

## Reserves Analysis 2018/19

Title	Revised Description	Apr-17	Apr-18	Apr-19
<b>Non-Grant Funded Revenue</b>				
Private Finance Initiative	Resources earmarked to support the Caludon Castle, New Homes For Old and Street Lighting PFI schemes over a 25 year period subject to the individual decisions to establish each of these schemes. The schemes' financial models show how these reserves will be utilised over time. 2016/17 Budget Setting approved the cash-flowed use of this reserve to support the Council's overall budget at £1m per year to be repaid from the mid 2020s which is reflected here.	(11,412,609)	(10,909,110)	(10,297,237)
General Fund Balance	The General Fund is held to manage unforeseen risks to the Council's overall financial position. Further contributions into this reserve were agreed as part of the 2018/19 Outturn Report to help ensure the resilience of the Council's financial position.	(3,134,366)	(4,701,931)	(10,277,193)
Pension Strain	Funding for ER/VR costs established as part of Staffing Reductions Consultation Report - Council 9th September 2015 and further contribution agreed as part of the 2018/19 Outturn Report to Cabinet..	(8,260,627)	(8,260,627)	(10,070,111)
Corporate General Fund	Includes £6m of resources not yet allocated. Remainder of the balance includes amounts set aside for a 2017/18 Tariff adjustment to be repaid to Govt, Coventry & Warwickshire Growth Hub Funding, contributions agreed as part of the Medium Term Financial Strategy and repayment of health contributions.	(406,080)	(5,593,820)	(8,804,316)
Business Rates	Budgeted contributions set aside as future protection against Business Rates volatility. Recent significant appeals and the move to 75% Business Rates retention will require further scrutiny that this is adequate.	(1,970,197)	(3,414,396)	(7,735,088)
Corporate - Capital	Resources earmarked to support approved corporate Capital Programme and ICT transformation projects including Superfast Broadband, Far Gosford Street regeneration, Children's Homes refurbishment, Canley regeneration and Disabled Facilities Grants carry forward.	(6,066,057)	(6,332,568)	(5,399,035)
City of Culture	Cabinet approved allocations to support the 2021 UK City of Culture.	0	(4,750,000)	(4,750,000)
Commercial Developments	Agreed as part of the 2018/19 Financial Outturn Report	0	0	(4,000,000)
Insurance recharges	Reserve is currently funding the pressure within insurance caused primarily by loss of income from schools (academies). There is a Pre-Budget Report proposal for 2019/20 onwards to relieve some of that pressure, which together with an appropriation from the insurance provision will increase the reserve, and result in less annual cost each year the reserve is required to fund. However, the balance is required over the medium to long term	(1,786,448)	(1,595,899)	(1,698,437)
Sports Organisations	Intially set up to provide cashflow support to Coventry Sport Trust (Fairfax Street), now earmarked for wider sports portfolio inc investment in Gym equipment at Moat House, set up costs for CCDLF and opportunities to reduce Prudential borrowing costs	(893,256)	(1,598,814)	(1,278,689)
Kickstart Project	Majority transferred to corporate balances in 18/19. Balance of c£1.2m earmarked as sinking fund for periodic lifecycle costs of One Friargate following £250k annual lifecycle budget being taken as MTFS saving	(2,985,988)	(5,067,507)	(1,277,507)
Corporate Adult Social Care	Planned underspend of 2018/19 Adult Social Care resources applied as a contribution from reserves in 2019/20'	0	0	(1,000,000)
Commercial Property (exceptional items)	£500k general sinking fund, £320k slippage in major building / R&M work.	(118,000)	(312,000)	(820,000)

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External Funding and Business Development Team	Reserves earmarked together with core revenue as match funding to lever in new grant.	(155,525)	(158,870)	(278,404)
People Directorate Programme Team	This balance represents the Transition Fund established as part of the Connecting Communities Programme, with a clear process of applications and award to organisations.	(485,217)	(368,034)	(273,329)
Central Family Hub	Resources earmarked to support work on the Troubled Families Programme	0	0	(268,604)
Corporate Property Management	Slippage on large value repairs and maintenance projects to complete in 19/20	0	0	(253,825)
City of Culture Trust & Biggest Weekend	£252k reflects resources rolled forward for City of Culture readiness spend	0	0	(252,000)
Transformation Programme Office	This balance is held to fund the short term cost of external consultants or employ temporary posts to support transformational activity following a budget reduction of £400k to the transformation team.	(300,000)	(267,415)	(193,934)
Elections	Smoothing Reserve to manage volatility of Elections costs which vary with fallow year and with timing of grant funded national elections. Previously separate reserves for PCC and European elections. All now merged into this reserve.	(245,435)	(400,715)	(183,611)
Coventry City Centre Regeneration	City Centre South Project resources. Original decision awarded £880k to deliver CCS Cabinet approval. There is potential to draw down future development costs from the CA allocation however this balance needed to de-risk any ineligible project development costs	0	(175,958)	(180,087)
Business Services	Balance required to fund transformational activity to support digitalisation of services including new kiosks in Customer Services Centre as part of transforming Customer & Business Services	(175,000)	(175,000)	(175,000)
Sustainability & Low Carbon Team	Earmarked to pump prime the funding of staff costs which will be used as match funding for grant income generation and selling business sustain services, which will help achieve the service MTFS commercialisation targets	(74,000)	(127,658)	(117,413)
S4G - skills for growth programme	To be drawn down into revenue to support the programme.	(60,371)	(105,040)	(105,040)
General Events	Amount approved as part of 2015/16 Budget Setting to support capacity building in the cultural sector. Resources will be fully utilised in 18/19 as the city readies itself for the City of Culture and also against the cost of the rising cost of Godiva festival. Residual amount (£100k) to be paid back to corporate budgets.	(583,671)	(128,574)	(100,000)
Development Services	Funding set for Holy Trinity Roof Repairs	0	0	(100,000)
The Employment Support Service (TESS)	Balance (£89,375) as at July 2018 - this reserve was approved corporately for TESS to act as match funding to leverage in grant. The remaining balance is needed for 19/20.	0	(208,375)	(89,375)
Outdoor Education Centre	Contribution towards the 50th Anniversary capital redevelopment to reduce level of borrowing in future years.	0	(46,991)	(63,313)
Recover of overpaid Salaries	This relates to a timing issue linked to recouping of salary overpayments at the end of the year.	0	0	(29,704)
Arts Development and Support	Commitment (politically made) to undertake work in 18/19 and 19/20, 18/19 didn't occur also due to political instruction so double the amount of budget available in any one year will be spent in 19/20.	0	0	(25,000)
West Minister Road Car park	Funding set aside as part of the legal agreement to compensate loss of income while Coventry Station Masterplan Construction works are completed	0	0	(23,583)
Planning Policy	Remaining balance committed and will be fully used in 19/20	(140,000)	(75,000)	(17,397)
Policy Contingency	Grant for the Coventry Jesus Centre		0	(15,000)

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SEN and Disability Information and Advice Support Service	This resource is ring-fenced as part of the contract with the Council for Disabled Children (CDC) to support the Information, Advice & Support Service (IASS) to enable it to fulfil its duties outlined in the Children & Families Act 2014. We have agreed with CDC that the resource will continue to fund the additional staffing costs currently in place for 2019/20.	(17,782)	(9,748)	(11,029)
Resources Mgt Team & Overheads	Using this underspend, and some currently unused staff hours, we were able to secure the post in the short term for an additional year, whilst the LA agreed that it is an important post to continue in the longer term in light of the wider responsibilities brought about by the 2014 act towards children & young people.	(2,155)	(2,155)	(2,155)
BIA additional dividends	Dividend announced at 2015/16 year-end to be used to support Council priorities as part of the Council's Budget Setting. (in addition to on-going dividend of c£1.5m p.a.). Now consolidated into overall corporate resources to fund policy priorities.	(4,400,000)	0	0
Training Children's Services Commissioning	NA - nil balance	(20,000)	(20,000)	0
Construction Shared Apprenticeship	To be drawn down into revenue alongside other balances to support the scheme	25,516	(40,690)	0
PC Replacement Programme	This represents the smoothing reserve used to manage the rolling corporate programme of PC replacement.	0	(450,000)	0
Taxi Licensing	Ringfenced Account - legal requirement. Licenses are planned to increase to recoup this debit balance	(49,813)	(32,557)	5,170
Coventry Sports Trust	Negative reserve, due to be repaid from Sports funding model at the rate of £65,000 pa - Cabinet 19th July 2011 refers	360,000	295,000	230,000
		<b>(43,357,080)</b>	<b>(55,034,453)</b>	<b>(69,930,246)</b>
<b>Capital</b>				
Useable Capital Receipts Reserve	Receipts generated over last few years held for future investments/acquisitions in the capital programme e.g. Coombe, Friargate and City of Culture. Alternatively can be used to reduce Prudential Borrowing/fund existing commitments as part of 19/20 Budget Setting	(20,489,046)	(23,977,836)	(21,467,391)
Capital Grants Unapplied Account	Grant funding received in advance of spend, whereby there are no specific grant conditions to spend in the year. The funding reflects the decision made as part of the Council's Corporate Capital Programme.	(9,737,044)	(7,179,261)	(1,893,788)
		<b>(30,226,090)</b>	<b>(31,157,097)</b>	<b>(23,361,179)</b>
<b>Grant Funded Revenue</b>				
Joint Social Care and Health schemes funded through s256, Care Act Grant and Better Care Fund	The majority of this balance represents the iBCF resources that were reprofiled based on the Cabinet Report on 1/8/17 as well as an in year underspend of the grant. The resources are being used to resource in year pressures within ASC and are managed through the Adult Joint Commissioning Board as part of the pooled budget	(1,647,257)	(5,612,282)	(4,177,786)
Adult Ed Income including Grants/Fees	The year end for Adult Education is 31 July 2019. ESFA then undertake a review of delivery over the academic year and adjust resource accordingly. This can result in a clawback of resource. Current budget plans for 2019/20 utilise £300K of this, and it is recommended that the remaining is held in reserve pending a better understanding of potential changes to funding allocations from August 2019 when the resource has transferred to the combined authority.	(718,834)	(900,287)	(941,348)
Preventing Homelessness	This reserve holds the preventing homelessness grant which is being used to implement changes to Housing & Homelessness legislation	0	(555,187)	(927,728)

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DFE - Troubled Families	19/20 is the final year of the current grant programme, and this resource will be drawn down to fund expenditure in 19/20. There is no information in relation to this grant past March 20 and some of the resource may need to be used to fund exit costs of the programme should there be no further funding.	(685,724)	(485,724)	(871,212)
Public Health Staffing & Overheads	The Public Health Reserve is made up of a number of different elements including balances held with the Clinical Commissioning Group and West Midlands Association of Directors of Public Health (£108k), resources supporting match funding against other grants (£202k), resources to support the year of wellbeing (£121k) as well as resources to fund specific areas of activity (e.g Activity in Parks Programme) within Public Health (£278k).	(739,754)	(604,933)	(787,616)
Our Future Workforce	This reserve contains the resources identified in the Cabinet Member for Strategic Finance and Resources report of 12th October 2017 to deliver the workforce programme	0	0	(600,751)
Individual Electoral Registration	Additional costs of IER have been funded by the Cabinet Office, however it is unclear how long the additional funding will continue. A decision was made when IER was introduced to maintain a reserve to manage this uncertainty around future funding whilst additional costs are being incurred. If legislation is passed in the future that allows Coventry to reduce the costs, some of this reserve could be available for general reserves.	(476,938)	(341,542)	(466,230)
SEN Reforms Grant	This includes the monies for SEND Reforms, and the money is being used to part fund the structure in the SEN statutory team and associated services. It also includes the West Midlands Regional monies for SEND, the spending plan is agreed on a regional basis. It also includes resource to improve pathways to employment for young people with SEND. This is specifically focusing on the development of supported internships.	(619,305)	(721,570)	(408,642)
Controlling Migration Fund	The Council was recently successful in a competitive funding bid to the Governments Controlling Migration Fund (CMF). 'Building Bridges' is a multi-agency project intended to support refugees and newly arrived communities and their integration into the City with a particular focus on employment support. Additionally the Council received £100,000 to support the appointment of two Local Authority Asylum Support Liaison Officers. The primary focus of these officers is to deliver a tailored support service for new refugees to facilitate their transition into mainstream society during their move on period by providing advice and information on essential services. Funds are required to be on hand to comply with the terms of the CMF grants and enable delivery during 19/20.	0	(100,000)	(312,073)
CSW Sport - Management Costs	This balance is hosted account on behalf of 7 partners within Coventry Solihull and Warwickshire Sport. It is not City Council money.	(403,713)	(341,958)	(311,518)
DFE Early Adopters grant	We received this funding at the end of March 2019 to support the implementation of the National Assessment and Accreditation System for social workers. Coventry is a phase 2 implementor of this, and the money will be used in 19/20.		0	(198,600)
Migration Project B	£171k is required to be carried forward to allow delivery of the requirements of the education grant conditions for the Syrian Vulnerable Persons Resettlement Scheme and the Resettlement of Vulnerable Children's Scheme, for children arriving in the City since November 2017	0	(171,000)	(173,960)
Routes to Ambition	Surplus earned from programmes which is retained for the following reasons; to mitigate against risk of clawback following EU audits, mitigate against a gap in availability of grant once this ESF round ends and to act as leverage to draw in new grant sources and investment for the city.	0	(30,023)	(190,023)
DEFRA Recycling Champions	Balance to be used to fund Waste Education Team in 19/20	(565,679)	(413,175)	(150,549)
ESF Ambition Project - Project management team, provider payments and internal projects	Surplus earned from programmes which is retained for the following reasons; to mitigate against risk of clawback following EU audits, mitigate against a gap in availability of grant once this ESF round ends and to act as leverage to draw in new grant sources and investment for the city.	(197,000)	(141,618)	(141,618)
Lifelong Links	This reserve relates to an historic underspend from the delayed start of the project in 2017. There are plans to fully utilise this on the Lifelong Links project.	0	(451,838)	(139,264)

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Ministry of Justice Funding	Journal raised in error - has been moved to Business Rates in 2019/20	0	0	(133,339)
London Road Cemetery	National Heritage Grant Funding Carried Forward	0	0	(78,258)
Home Office-Proceeds of Crime Scheme	Match funding for PCC Grant	0	(60,958)	(60,958)
European City of Sports	Activities including grants to small organisations, sports festivals etc. agreed to by members that exceed the annual budget.	0	0	(55,000)
Connect Me	Surplus earned from programmes which is retained for the following reasons; to mitigate against risk of clawback following EU audits, mitigate against a gap in availability of grant once this ESF round ends and to act as leverage to draw in new grant sources and investment for the city.	0	(54,276)	(54,276)
Pension Costs (Grants)	Funding to offset future years staff liability costs for old Coventry Polytechnic.	0	0	(35,104)
Independent Living and Practice Development	This is made up of 3 elements of funding received to support development of Social Workers as well as funding for part of a post. Funding has come from Cov Uni, BCF and Skills for Care	0	(42,064)	(33,901)
Looked After Children	The Children and Social Work Act 2017 amended the Children Act 1989 to introduce a new duty on local authorities to promote the education of certain previously looked-after children, including appointing an officer (commonly known as a Virtual School Head) to discharge this duty through the provision of information and advice to relevant parties supporting the education of those children. This duty came into force on 1 September 2018. and this money will be used to deliver the duty in the 19/20 financial year.		0	(30,000)
Fuel Poverty Grant & DECC Fuel Poverty Project	Switch & Save initiative. Further activity planned	(30,755)	(27,385)	(27,385)
West Midlands Teaching Partnership (DFE)	Coventry City Council is leading this partnership and therefore holds the grant funding on behalf of all partners. This reserve is due to a slight underspend of ringfenced grant, and will be utilised during 2019/20	0		(19,533)
Exceed in Coventry	Surplus earned from programmes which is retained for the following reasons; to mitigate against risk of clawback following EU audits, mitigate against a gap in availability of grant once this ESF round ends and to act as leverage to draw in new grant sources and investment for the city.	0	(10,769)	(10,769)
Trading Standards & Consumer Protection	To be moved into revenue 2019/20	0	(5,394)	(5,394)
AD - City Centre & Development	Nil balance	(61,191)	0	0
Business Improvement District (BID)	Nil balance	(54,427)	0	0
Legal Services - Place & Regulatory Team	Community Safety Grant funding for Civil Order works	0	(7,406)	0
Air Quality Early Measures	Grant funding has been fully allocated, additional funds are being sought.	0	(551,472)	0
SALIX Project	Not City Council resources. A revolving fund to provide small energy saving initiatives funding with paybacks	(122,206)	(166,755)	9,020
Children in Need Targetted Support	This reserve is due to a mismatch in the timing of grant payments versus profiled spend and will be cleared by the end of 2019/20	0	64,257	22,370
		<b>(6,200,577)</b>	<b>(11,733,360)</b>	<b>(11,311,446)</b>
<b>Schools and Extended Learning Centre</b>				
Schools (specific to individual schools and ELCs)	Dedicated Schools Grant Reserves owned and controlled by individual schools. Subject to existing legal framework for schools. Reported to Schools Forum.	(18,127,267)	(19,583,519)	(20,308,786)

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Schools (related to expenditure retained centrally)	Dedicated Schools Grant Reserve central expenditure reserve. Grant must be used to support the Schools Budget as defined in the School and Early Years Finance Regulations. Usage is reported to and monitored by the Schools Forum.	(4,643,909)	(4,852,318)	(6,154,452)
SEN Alternative Provision (APB) - moved to Schools balances on this analysis	SEN Alternative Provision - part of schools balances	(161,146)	(205,593)	0
Extended Learning Centre	Dedicated Schools Grant Reserves owned and controlled by extended learning centres. Subject to existing legal framework for schools. Reported to Schools Forum.	0	0	(456,444)
		<b>(22,932,321)</b>	<b>(24,641,430)</b>	<b>(26,919,682)</b>
		<b>(102,716,068)</b>	<b>(122,566,338)</b>	<b>(131,522,553)</b>